SOURCES OF FUNDING
The Alexander & Baldwin Foundation is funded by these A&B companies.

ALEXANDER & BALDWIN FOUNDATION 2011 LEADERSHIP

Hawaii/Pacific Committee
Chair Meredith J. Ching, Senior Vice President, Government & Community Relations, Alexander & Baldwin, Inc.

Vicente S. ‘Vic’ Angoco, Jr., Senior Vice President, Matson Navigation Company, Inc.

Christopher J. Benjamin, President, A&B Land Group

Norbert M. ‘Norb’ Buelsing, President, A&B Properties, Inc.

Grant Y.M. Chun, Vice President, A&B Properties, Inc.

Tom H. Shigemoto, Vice President-Planning, A&B Properties, Inc.

Stanley M. Kuriyama, President & CEO, Alexander & Baldwin, Inc.


Hawaii Staff: Linda M. Howe (808-525-6642)
Email: lhowe@abinc.com

Mainland/National Committee
Chair Matthew J. Cox, President, Matson Navigation Company, Inc.

Yolanda V. Gonzalez, Vice President, Human Resources, Matson Navigation Company, Inc.

Thomas J. Good, Director of Sales & Marketing, Southwest Region, Matson Navigation Company, Inc.

Lynne M. Murrell, Director of Human Resources, Matson Logistics, Inc.

Patrick H. Ono, Director of Systems Development, IT Services, Matson Navigation Company, Inc.

Paula E. Strano, Director of Systems Development, IT Services, Matson Navigation Company, Inc.

Jeffrey T. Yasuda, Director of Information Technology, Matson Logistics, Inc.

Mainland Staff: Paul L. Merwin (707-421-8121)
Email: plmifm@aol.com

- Completed service in 2011
- Rotating member
More than a history. **A foundation for the future.**

More than 140 years of giving. More than one gift made every single day of the year. This is Alexander & Baldwin’s history. Its roots. Its legacy. It is part of who we are, as a company, as individuals.

In 2011, nearly 400 charities received cash grants totaling more than $1.6 million from the Alexander & Baldwin Foundation, across Hawaii and on the Mainland. In the last 20 years alone, $33 million in cash has been donated by our Foundation to meet essential community needs, made possible by funding from Alexander & Baldwin, Inc. and its hard-working companies and employees—who donate another quarter million dollars of their own money each year to charities in their communities.

A&B has sustained its commitment to charitable giving in the community during even the most difficult of times. As a core value, it goes with us wherever we do business, wherever our employees live. As communities have changed over the years, so have their needs, and so has our giving.

Today, the A&B Foundation still acts to meet the most basic of needs—food and shelter for those who have none; health and human service programs to those with special needs; improvements to neighborhood schools and playgrounds. We also support innovation—computers in the classroom and new smart phone ‘apps’ to enable access to personal medical records or help local farmers find a market for their products, in one place at a single touch. We meet expected and unexpected needs. We are there, when natural disasters strike at home and abroad.

As with past Reviews of Giving, here you will meet a handful of the individuals whose lives were touched—and who in turn have touched other lives—through 2011 grants from the A&B Foundation. We invite you to read their stories, and learn how their causes have shaped these individuals, as well as their communities.

2012 will be a year of landmark change for A&B. History will come full circle as A&B and Matson—two companies, once separate then joined—will once again be independent companies. We share a common history, a common legacy, and you can be sure that as separate companies our roots will continue to run deep in our communities, with our longstanding legacy of charitable giving sustained in the years to come.

---

**Meredith J. Ching**  
A&B Foundation President and  
Chair Hawaii Committee

**Stanley M. Kuriyama**  
A&B Foundation Director and  
Member Hawaii Committee

**Matthew J. Cox**  
A&B Foundation Director and  
Chair Mainland Committee
USO of Hawaii and Guam
Leigh Leilani Graham

When Leigh Leilani Graham holds Cuzzy, the USO’s comfort bear (“’cuz he cares about you”), it’s as though she were comforting every child whose parent has gone to war. Including herself. She was six when her father deployed to Vietnam and, the day he left, the USO reached out to her family. Since then, she’s found a calling that is “the most fulfilling job I’ve ever had” as area director of the USO in both Guam and Hawaii. Graham’s service can be defined as both personal, and personalized, and it reflects her roots as a military child. Leigh says, “My father came home from war a changed man. I can recognize PTSD. I can recognize depression. I humbly believe God brought me here to heal me, and to serve others.” USO staff and volunteers still meet and comfort children whose fathers—or mothers—are deployed, each receiving a Cuzzy complete with mock ‘dog tags.’

Leigh leads the USO serving a modern military. Standard hygiene kits for troops in transit had included a toothbrush, razor and change of underclothes. “With fewer casualties but greater numbers returning wounded,” she explained, “our care kits are now personalized. More than forty thousand amputees have come home, and we don’t want a pair of socks to be an unintended reminder of a devastating loss.” Gender-specific kits also recognize that record numbers of women serve our nation.

Attracting service personnel to safe harbors is another USO mission. Assisted by grants from the A&B Foundation, the USO in Hawaii serves more than 50,000 military members and family from sites including Honolulu Airport and Hickam Air Mobility Command Terminal. In Guam, where the USA’s military presence is growing, a spa-like center in the tourism district welcomes close to 4,000 monthly. Free USO communications tools (long distance calls, internet and video) help loved ones stay in touch with family and friends even while ‘in theatre’ and in transit.

And bear hugs will help, too, until every one comes home.

California Maritime Academy
Eric Deer

Imagining a life working on the ocean wasn’t hard for California Maritime Academy student Eric Deer; after all, he was born and raised in Hawaii, and bodysurfing and water polo kept him in salt and chlorinated water much of his free time.

Eric’s childhood exposure to vessels calling at Honolulu Harbor may have helped him decide on a maritime career—more specifically, ‘deck side’ in the maritime transportation area—and he appreciates the global opportunities afforded by a degree from Cal Maritime. Hawaii’s ocean transportation industry depends on new generations of maritime professionals, including those trained in facilities engineering technology, global logistics and mechanical engineering.

Eric’s respect for the ocean grew bounds during early training his first few years at Cal Maritime. He was ‘inspired and motivated to do my best’ when named the first recipient of the Dave Lyman Scholarship, funded in part by a multi-year pledge from the Alexander & Baldwin Foundation. Lyman’s legacy as a skilled harbor pilot, also from Hawaii, led to the award being established in his memory; he was among the few entrusted with guiding ships—including Matson’s container vessels—safely to berth and out again to sea, maneuvering through channels cut in reefs and around sandbars.

The Lyman Scholarship is helping Deer to expand his horizons beyond his Hawaii roots. His voice lit up describing the ports he’s visited on training voyages aboard the vessel Golden Bear. “I want to travel as much as possible,” and he paused before concluding, “and yet I definitely see myself returning to Hawaii.” We hope he anchors here before too long.
Maui Fil-Am Heritage Festival

Shikara Fitzsimmons

Born and raised on Maui, Shikara Fitzsimmons is a serving of Hawaii’s cultural soup.

Endowed with an Arabian first name, Irish surname and a diverse family heritage, she learned hula and Tahitian dance before following her little sister’s lead in taking up Tinikling—the national dance of the Philippines, their mother’s native land. Fitzsimmons explained the dance was named after tikling birds, notoriously hungry, speedy and graceful in their pursuit of rice grown on farms in the Philippines. The birds run, jump and fly to dodge bamboo traps and obstacles farmers set out. Tinikling dance requires teamwork and timing, with feet dancing and dodging pounding bamboo poles.

When she performed at the inaugural Maui Fil-Am Heritage Festival, an event supported by a grant from the A&B Foundation, Shikara admitted she was “excited and nervous” but her instructor, ‘Auntie Madie’ Pascua, felt she was ready. In fact, Auntie tests to make sure her students know the story and cultural context of the dances they rehearse weekly. Pascua said, “Shikara learned quickly,” then paused and added with a laugh, “just like the birds!”

“I’m part Hawaiian, and some other things too, but I feel connected to my Filipino culture when I dance,” Shikara said. In case you wondered, her father says her name means “thankful.” The A&B Foundation is thankful for all of the volunteers who produced the Festival, which raises money for educational scholarships.

At the next Maui Fil-Am Festival, in October, you can find all things Filipino—historical displays, martial arts demonstrations, a fashion show and handicrafts, music, singing and dancing, cooking and balut-eating contests.
The Alexander & Baldwin Foundation has long supported the American Heart Association’s Walks on Oahu and Maui—in a big way. Hundreds of A&B, Matson and HC&S employees participated in the two 2011 Heart Walks—along with babies, dogs, children and spouses—donating their time as well as raising over $13,000 on both islands to support the AHA’s programs and services. Their motivation? To better educate and equip their community to avoid heart disease.

Along with enthusiasm, creativity abounds. For three years running, the Maui Heart Walkers have won the tee-shirt contest and bested their prior year fundraising total.

On Oahu, A&B Foundation Director Vic Angoco served as the 2011 walk chair. “So many of our employees, their family members or friends have been affected by heart disease or stroke,” he said to explain why they were motivated to learn risk factors for cardiovascular diseases and stroke. “We encouraged lifestyle changes, and began weekly lunch break walks at Sand Island Park, near Matson’s facilities, promoting walking as easy daily exercise. Core strengthening became sort of a ‘core value.’”

As is actively helping your community—just part of the A&B way.
Former Baldwin High School athlete Joe Balangitao Jr. calls himself a ‘late bloomer’ who didn’t take the prospects of college seriously until he listened to a coach’s encouragement. An opportunity to play football at a mainland college enabled him to earn a degree in Physical Education and Special Education and teach school. And, “I wanted to coach, too,” he explained.

Joe forged a path back to Maui, first teaching and coaching at Maui High and eventually back to his roots at Baldwin—where he taught and coached for two decades. Now responsible for the administration of the Maui Interscholastic League, Joe works with athletic directors serving public and private high schools.

Balangitao also oversees the MIL Sports Spotlight program, launched by Alexander & Baldwin in 1999, which, throughout the school year, honors male and female student athletes involved in all 17 MIL-sanctioned sports.

Students benefit from positive and public recognition and—yes—encouragement, and their high schools’ athletic programs benefit from weekly cash donations from the Alexander & Baldwin Foundation in honor of each student—donations which have totaled more than $130,000, on top of another quarter million dollars invested to support the program.

Since the Spotlight program began, well over a thousand of Maui’s student athletes from public and private schools have been recognized and encouraged to apply to their future game plan the lessons learned through sports—teamwork, resilience, composure in victory as well as in defeat, and leadership.

“If it wasn’t for sports, I wouldn’t be here, doing this,” Joe concluded. He knows sports ‘opened the door’ for him. A&B Foundation funds help ensure athletics can do that for another generation of Maui County youth.
“To fulfill the commitment.” That’s what keeps Kalepa Baybayan conducting celestial navigation workshops for the ‘Imiloa Astronomy Center of Hawaii. His rare ranking in the Micronesian culture as a ‘pwo’ navigator—coupled with his service to ‘Imiloa as Navigator-in-Residence—both speak of the responsibility he takes for teaching the legacy of non-instrument celestial navigation. Since 1976, he’s been on dozens of voyages, as crew, as a leader and as navigator.

He knows it takes a crew of skilled navigators similarly committed to this stewardship to help conduct these ohana-style, multi-generational exercises that sustain the legacy of Polynesian wayfinding and pass it to learners of all ages. And it takes funding, like the Alexander & Baldwin Foundation grants which, since 2006, have supported workshops available free of charge to residents of all islands.

While navigation uses science, instructors consider their tradition both “an art and a skill,” Baybayan explained. Math, technology and science protocols are enhanced by ‘ike’ (Hawaiian for to know, to feel, to sense). Intuition developed by years of practice, along with ancestral knowledge and experience, was incorporated into a system of indigenous navigation, used to voyage towards new horizons and uncertain destinations.

For all of the instructors, these workshops are a journey. “Demonstrating the connections between Hawaiian cultural traditions and the science of astronomy is part of the ‘Imiloa mission,” Baybayan concluded. “This is a journey we make together. We are inspired to share with a new generation of voyagers our legacy of how these islands came to be settled by oceanic mariners.”

“Kalepa Baybayan teaches the cardinal directions in English and Hawaiian: North—‘Akau; South—Hema; East—Hikina; West—Komohana.

Fellow instructor Kini Burke says most youth are curious about handling, uh, personal needs while voyaging, so he teaches them how to get off the canoe, safely, to get the job done.
Situated on the northwestern tip of Oahu, on a slice of land framed by the Waianae mountains and the Pacific shoreline, Camp Mokule‘ia has for decades offered respite and recreation to a cross section of the community. A recent renovation repaired an aged ‘cafetorium,’ and yet awe-inspiring ocean views were from uninspired interiors that lacked a sense of place. The camp’s Reverend David Turner had vision. Rather than just repaint the walls, a grant from the Alexander & Baldwin Foundation enabled a transformation, reconnecting the built and natural environments and reflecting the cultural values, oral history and spiritual legacy of the area.

Tapping the skills of five professional Hawaiian artists and developing those of fifteen involved youth, over a five-day period, they both planned and painted a magnificent mural, Kuakeahu, named for ‘a mythical place where the soul prepares to return to source.’ Representing the group, artist Meleanna Meyer expressed to attendees of the mural’s unveiling that Kuakeahu evolved, like the island and its inhabitants, “and was an expression of the energy and spirit of these islands and its people...with stars, seabirds, fish, shells, rain, wind, currents, plants, people and spirits.”

Like the room’s rare ohia wood floors which surprised Turner, once uncovered of carpet, the Camp’s now inspired interior is a treasure to all who gather at Mokule‘ia.

As much concerned with process as outcome, Meyer described the group’s experience as “a rare treasure of time spent together” and encouraged the artists and their families to embrace the values which their experience developed and to come back to Mokule‘ia again and again. Like the waves lapping at the shore just outside.
Tropical seeds are the topic of the day for second graders on Maui, gathered for lessons to increase awareness of seeds of all kinds—inside of bananas, outside of strawberries, even parts of plants used as seeds. Funded in part by the Alexander & Baldwin Foundation, the Hawaii Agricultural Foundation works to increase awareness and appreciation of agriculture and farming across Hawaii and, to do so, partners with local farmers on most islands to produce an “Ag in the Classroom” series.

In tent classrooms, students learn “Where would we be without seeds?” from practicing farmers who teach the life cycle of plants, and what they need to grow; samples of fresh fruit and veggies sneak in nutrition. Lessons are focused on ‘canoe crops’ including taro, breadfruit, sweet potato, coconuts—and sugarcane, whose ‘seed’ is just a section of stalk which sprouts, is an example of vegetative propagation, an anomaly which bemused and amused that day.

Maui County Farm Bureau staffer Kaleimamo Awai was delighted their program includes active learning, such as planting seeds, tasting fresh produce and drawing. The children have a chance to examine many different germinating seeds, and are asked to draw the roots, node and shoot. “I couldn’t help but smile when they insisted the seed piece is planted vertically not horizontally. It’s always fun working with the students!”

Funding the HAF is a natural given A&B’s agricultural foundation. While growing students’ interest in plants, HAF also supports working farmers such as those provided land at the Kunia Agricultural Park in Central Oahu and through the Hawaii Food & Wine Festival, a new event promoting home-grown agriculture and the culinary arts to Hawaii residents and visitors.

Here’s an idea we’ll plant: plan to attend the Festival this year.
$1.63 million in cash was granted to 387 charities (83 on the U.S. Mainland), including:

- $310,000 to United Ways in Hawaii and across the U.S. Mainland.
- $100,000 to match the personal gifts of A&B employees.
- $20,000 donated for Japan earthquake and Pacific tsunami relief, to match the personal gifts of A&B employees.

**Major/Capital Grant Commitments**

**New:**
- Kapiolani Health Foundation: $75,000
- Hospice of Hilo: $50,000
- Maui Memorial Medical Center Foundation: $50,000
- Hawaii Theatre Center: $15,000
- Sea Festival Association of Long Beach: $10,000

**Ongoing:**
- Punahou School: $100,000
- California Maritime Academy: $25,000
- Oakland Metropolitan Chamber of Commerce Foundation: $25,000
- Oakland Museum of California: $16,000
- Ronald McDonald House of Long Beach: $16,000

**State of Hawaii**

$1,270,000

**Giving by Location and Program Area**

**Geographic Distribution**

- U.S. Mainland $245,000
- Statewide Hawaii — 30%
- Oahu — 27%
- Maui — 27%
- Kauai — 19%
- Big Island — 16%
- Pacific Isles — 1%
- U.S. Mainland — 1%

**Programmatic Distribution**

- Health and Human Services — 47%
- Education — 17%
- Cultural and the arts — 14%
- Community/Civic groups — 14%
- Environmental — 3%
- Maritime/agriculture — 5%

**Giving by Location**

**HAWAII & PACIFIC ISLANDS**

- Statewide Hawaii ............. $ 458,000
- Oahu  ...................... $ 290,000
- Maui ....................... $ 415,000
- Kauai  ....................... $ 55,000
- Hawaii Island ................. $ 52,000
- Pacific Islands ................. $ 21,000

**TOTAL** $1,291,000

**U.S. MAINLAND**

- Oakland/No. California ........ $ 120,000
- Arizona and Illinois ............ $ 50,000
- So. California ................ $ 39,000
- Pacific Northwest .............. $ 16,000
- Other Mainland ................ $ 20,000

**TOTAL** $245,000

**Giving by Program Area**

- Health & Human Services ........ $ 728,000
- Education .................. $ 260,000
- Culture and Arts ............. $ 220,000
- Community/Civic .............. $ 213,000
- Maritime/agriculture .......... $ 72,000
- Environmental ................ $ 43,000

*Numbers rounded; matching gift grants not included.*
A&B FOUNDATION
LISTS OF 2011 GRANTEES, BY LOCATION

Statewide Hawaii
Agricultural Leadership Foundation of Hawaii
Aha Punana Leo
Aloha Medical Mission
American Cancer Society, Hawaii Pacific
American Diabetes Association, Hawaii
American Heart Association
American Red Cross
Better Business Bureau Foundation of Hawaii
Bishop Museum
Boy Scouts of America, Aloha Council
Carole Kai Charities/Great Aloha Run
Child & Family Service
Children’s Alliance of Hawaii
Coast Guard Foundation,
14th Coast Guard District
Council of State Governments—West
Friends of the Library of Hawaii
Girl Scouts Council of Hawaii
Hawaii Agricultural Foundation
Hawaii Construction Career Days
Hawaii Council for the Humanities
Hawaii Council on Economic Education
Hawaii Foodbank
Hawaii Heritage Center
Hawaii High School Athletic Association
Foundation
Hawaii Institute for Public Affairs
Hawaii Meth Project
Hawaii Nature Center — Oahu and Maui
Hawaii Pacific University
Hawaii Watercolor Society
Historic Hawaii Foundation
HUGS—Help, Understanding & Group Support
Japanese Cultural Center of Hawaii
Juvenile Diabetes Research Foundation,
Hawaii Chapter
Kapiolani Health Foundation
March of Dimes, Hawaii Chapter
Mental Health America of Hawaii
Mothers Against Drunk Driving
‘Ohia Productions
Pacific American Foundation
Public Schools of Hawaii Foundation
Read to Me International Foundation
Rehabilitation Hospital of the Pacific
Foundation
Special Olympics Hawaii
Teach for America, Hawaii Chapter
The Nature Conservancy
UH Foundation — Career Development &
Student Employment
UH Foundation — College of Engineering
UH Foundation — College of Tropical
Agriculture + Human Resources
UH Foundation — Shidler College of Business
University of Hawaii Alumni Association
Oahu
After-School All-Stars
Aikane O Hokuuli for Hokuuli School
Aloha United Way
ASSETS School
Ballet Hawaii
Big Brothers Big Sisters of Honolulu
Blitz Futbol Club
Boys & Girls Club of Hawaii
Camp Mokule‘a
Central Union Church Preschool and
Kindergarten
Coalition for a Drug-Free Hawaii
Contemporary Museum
Damien Memorial High School
Diamond Head Theatre
Entrepreneurs’ Foundation of Hawaii
Family Programs Hawaii
Family Promise of Hawaii
Feed the Hunger Foundation
Filipino Community Center
Friends of Halawa Xeriscape Garden
Friends of Honolulu City Lights
Friends of Iolani Palace
Friends of Niu Valley Intermediate
Friends of Waikiki Aquarium
Habilitat
Hawaii 4-H — Oahu
Hawaii Meals on Wheels
Hawaii Opera Theatre
Hawaii Pacific Health Foundation
Hawaii Police Athletic Foundation
Hawaii Prayer Breakfast
Hawaii Theatre Center
Hawaiian Civic Club of Honolulu
Hawaiian Historical Society
Hawaiian Humane Society
Helping Hands Hawaii
Honolulu Prayer
Honolulu Zoo Society
Hospice Hawaii
HSPE Educational Foundation
Institute for Human Services
Iolani School
Junior Achievement of Hawaii, Oahu
Kamehameha Schools Association of Teachers and Parents
Kamehameha Schools Song Contest
Keiki O Ka Aina Family Learning Center
Kuakini Foundation
Lawyers for Equal Justice
Malama Maunala
Manana Elementary School
Manoa Valley Theatre
Muscular Dystrophy Association, Hawaii
OIA Athletic Foundation
Pacific Aviation Museum
Pacific Buddhist Academy
Pacific Region Baseball
Pacific War Museum Foundation
Palama Settlement
Pearl City Football Association
Positive Coaching Hawaii
Punahou School
Queen’s Medical Center
Ronald McDonald House Charities of Hawaii
Ryukyuoku Matsuri Daiko Hawaii
Sacramento Valley Region Care Coalition
Sacred Hearts Academy
Saint Louis School
St. Andrew’s Cathedral
St. Andrew’s Priory School
St. Ann’s School
State of Hawaii Science and Engineering Fair
Surfrider Spirit Sessions
Susan G. Komen Breast Cancer Foundation,
Hawaii Affiliate
Tax Foundation of Hawaii
U.S. War Veterans’ Foundation
USO of Hawaii
Voyager School Foundation
Wahiawa Historical Society
Waikiki Health Center
YMCA of Honolulu—Metropolitan Office
YWCA of Oahu
Zhou Enlai Peace Institute

**Maui County**
A&B Sugar Museum
Academy of Travel & Tourism
All Pono
Aloha House
American Heart Association, Maui Division
American Red Cross, Maui Branch
Baldwin High School
Best Buddies Hawaii
Big Brothers Big Sisters of Maui
Book Trust Hawaii
Boy Scouts of America, Maui County Council
Boys & Girls Club of Maui
Carden Academy
Chamber Music Hawaii
Christ the King School
Community Clinic of Maui
Department of Education—Maui Complex-Science & Engineering Fair
Door of Faith
Feed My Sheep
Friendly Isle United Fund
Friends of the Children’s Justice Center of Maui
Fun Day Foundation—A Keiki’s Dream Program
Habitat for Humanity—Maui
Haiku School PTSA
Hale Makua Foundation
Hana High School
Hana Youth Center
Hawaii 4-H—Maui
Hawaii State Association of Counties
Hawaiian Kamali’i
Hui Malama Learning Center
Hui O Wa’a Kaulua
J. Walter Cameron Center
Japanese Cultural Society of Maui
Kahana Canoe Club
Kamehameha Schools, Maui Campus
Kaulanaapuio Church
Keanae Congregational Church
Kihei Charter High School
Kihei Youth Center
King Kekaulike High School
Kula Elementary School
Kumu A’o
Lahaina Arts Association
Lahaina Restoration Foundation
Lahainaluna High School
Lanai High & Elementary School
Malama Na Makua A Keiki
Maui Fair Alliance
Maui Adult Day Care Centers
Maui Arts & Cultural Center
Maui Bronco League
Maui Classical Music Festival
Maui County Department of Fire and Public Safety
Maui County Nutrition Program
Maui Economic Development Board
Maui Economic Opportunity
Maui Family Support Services
Maui Filipino Chamber of Commerce Foundation
Maui High School
Maui High School Foundation
Maui Historical Society
Maui Interscholastic League
Maui Memorial Medical Center Foundation
Maui Nui Botanical Gardens
Maui Nurses Scholarship Foundation
Maui Pop Warner Federation
Maui Preparatory Academy
Maui United Way
Maui Waena Intermediate School
Maui Youth and Family Services
Molokai High & Intermediate School
Montessori School of Maui
Pacific Cancer Foundation
Paia Elementary School PTSA
Paia Youth & Culture Center
Pukalani Elementary School PTSA
ROOTS School
Rotary District 500 Foundation
Seabury Hall
Shane Victorino Foundation
St. Anthony Jr. Sr. High School
St. Gabriel Church
St. Mary’s Church
Tri-Ise Resource Conservation & Development
UH Foundation—University of Hawaii—Maui College
Women Helping Women

**Kauai**
Adult Friends for Youth
Big Brothers Big Sisters of Kauai
Boy Scouts of America, Aloha Council, Kauai District
Chiefess Kamakahonu Middle School
Department of Education—Kauai Complex-Science & Engineering Fair
East Kauai Lions Foundation
Easter Seals Hawaii, Kauai
Eleele Elementary School
Friends of Children’s Justice Center of Kauai
Hawaii 4-H—Kauai
Hawaii State Junior Golf Association
Hui Alu
Island School
Kalawao Youth Baseball
Kamanawa Foundation
Kapaa Business Association
Kapaa High School PTSA
Kauai 4-H
Kauai County Farm Bureau Fair
Kauai Economic Development Board
Kauai High School
Kauai Historical Society
Kauai Hospice
Kauai Humane Society
Kauai Independent Daycare Services
Kauai Independent Food Bank
Kauai Sailing Association
Kauai United Way
Kauai Veteran’s Memorial Hospital Foundation
Ke Akua Mana
Leadership Kauai
Life’s Bridges Hawaii
Lihue Baseball League
Lihue Pop Warner Association
Malama Kauai
Malie Foundation
Rotary Club of Kauai Foundation—Kalepa Sunrise
Storybook Theatre of Hawaii
Ua Keiki Kakou
UH Foundation—Kauai Community College
Waimea High School
Waimea Theatre and Cultural Arts Center
Wilcox Health Foundation
YMCA of Kauai
Zonta Club of Kauai
Big Island
- Boys & Girls Club of the Big Island
- Hawaii 4-H — Hawaii County
- Hawaii Concert Society
- Hawaii Island United Way
- Hospice of Hilo
- Kona Aerial Gymnastic Team
- Marine Toys for Tots Foundation
- UH Foundation — University of Hawaii at Hilo
- Waimea Ocean Film Festival
- YWCA — Hawaii Island

Pacific Islands—Commonwealth of the Northern Mariana Islands
- American Red Cross — Northern Mariana
- Pohnpei Little League Baseball Association

Pacific Islands—Guam
- Boy Scouts of America — Guam
- Friends of the Crime Lab
- GEDA Employee Morale Association
- Guam Dragon Boat Federation
- Guam Junior Golf Academy
- Guam Museum Foundation
- USO of Guam
- Mount Carmel Alumni and Endowment Foundation
- Pa’a Taotao Tano’
- Pay-Less Markets Community Foundation
- PBS Guam
- Salvation Army, Guam Corps

Northern California
- Alameda County Community Food Bank
- Alameda County Library Foundation
- American Diabetes Association
- Arts Benicia
- Association for the Preservation of the Presidential Yacht Potomac
- Boys & Girls Clubs of Oakland
- California Maritime Academy Foundation
- California Pacific Medical Center Foundation
- Children’s Fairyland
- Clausen House
- East Bay Agency for Children
- East Bay Performing Arts
- Exploratorium
- Fairfield Community Services Foundation
- Family & Children’s Law Center
- Food Bank of Contra Costa and Solano
- The Friendship Club
- Girl Scouts of Northern California
- Girls Incorporated of Alameda County
- Glide Foundation
- International Maritime Center — Oakland
- International Trade Education Programs
- Junior Achievement of Northern California
- Juvenile Diabetes Research Foundation
- International Marine Mammal Center
- Monument Crisis Center
- Most Holy Redeemer AIDS Support Group
- Na Lei Hulu I Ka Wekiu
- Next Step Learning Center
- Oakland Ballet Association
- Oakland Metropolitan Chamber of Commerce Foundation
- Oakland Military Institute
- Oakland Public Library Foundation
- Raphael House of San Francisco
- San Francisco Bay Area Science Fair
- San Francisco Maritime National Park Association
- San Francisco Opera War Memorial Opera House
- San Francisco Sailing Whaleboat Association
- Seacology
- Slide Ranch
- SOAR for Youth
- Stand! Against Domestic Violence
- Taylor Family Foundation
- The ARC of San Francisco
- United Way of the Bay Area
- Urban Tilth
- Wardrobe for Opportunity
- Woodminster Amphitheatre

Southern California
- Algalita Marine Research Foundation
- Boys & Girls Club of El Sobrante
- California State University Long Beach Foundation
- Children Today
- Children’s Maritime Foundation
- Fairfield Family YMCA
- Festival Opera
- Foodbank of Southern California
- Lindsay Wildlife Museum
- Long Beach BLAST
- Long Beach Playhouse Theatres
- Long Beach Public Library Foundation
- Memorial Medical Center Foundation
- Ronald McDonald House, Long Beach
- Sea Festival Association of Long Beach
- U.S. Vets
- United Way of Greater Los Angeles

Pacific Northwest
- Albertina Kerr Centers Foundation
- Council of American Master Mariners
- Low Income Housing Institute
- Portland Youthbuilders
- SeaShare
- Special Olympics Washington
- Sunshine Physically Challenged Foundation
- United Way of King County
- United Way of the Columbia-Willamette

National
- American Red Cross
- Leukemia & Lymphoma Society
- St. Jude Children’s Research Hospital
- United Seamen’s Service

National—Arizona
- Arizona Centers for Comprehensive Education and Life-Skills
- Arizona Recreation Center for the Handicapped
- Brighten A Life
- Children’s Museum of Phoenix
- Crisis Nursery
- Girls Scouts — Arizona Cactus Pine Council
- Lions Camp Tatiyee
- Save the Family Foundation of Arizona
- The Phoenix Symphony
- Valley of the Sun United Way

National—Georgia
- United Way of the Coastal Empire

National—Illinois
- United Way of Metropolitan Chicago
- Humanitarian Service Project
- Northern Illinois Food Bank
- Scleroderma Foundation of Chicago

National—Texas
- Susan G. Komen Breast Cancer 3 Day Walk
Shared Values, Matching Gifts

A&B and its employees, retirees and directors have common values of generosity and reliability. Their personal gifts to qualifying charities—totaling nearly $90,000 in 2011—were matched by the A&B Foundation.

**Education:**
$65,000

Their gifts to education, and our match, were split evenly between public and private PK–grade 12 schools and higher education, colleges and universities; the split between Hawaii and U.S. Mainland schools also was even.

**Culture & Arts, Zoological & Botanical:**
$25,000

Personal gifts went to museums and libraries, historical societies and symphonies, public television and radio, theatre, dance and musical groups, humane societies and nature centers—and A&B’s funds followed.

---

**Maui Special Olympics**

**Volunteer Libby Behn**

In the six years she has volunteered for Maui Special Olympics, HC&S staffer Libby Behn (center with visor) has washed cars, ‘fished’ for cash and, most recently, sold sweet bread to raise funds for Maui’s special athletes. Her son, Ryan (hugging Mom), is among a tight group of friends who train together, practicing teamwork, encouragement and acceptance.

Behn is grateful for the opportunity to turn volunteer hours into much needed financial assistance, saying the funds have “a direct positive impact,” helping to purchase equipment and uniforms and fund competitions.

Their athletes’ motto is: Let me win, but if I cannot win, let me be brave in the attempt. Libby observed, “These very special individuals demonstrate what bravery is on a daily basis.”

**Volunteer Gifts**

In addition to Behn, during 2011 nearly two dozen other employees volunteered at least 25 hours for their favorite charities—time A&B matched with $250 in cash; in total, $6,750 was donated. Any charity with tax exempt 501(c)(3) status is eligible and employees may request two matches each year.

Boy Scouts of America—Aloha Council and Kauai District
Boys & Girls Club of Hawaii
Church of Jesus Christ of Latter Day Saints—Kalaheo, Kauai
East Maui Animal Refuge
Friends of Waikiki Aquarium
Grace Bible Church Pearlside
Hawaii Nature Center
HUGS—Help, Understanding & Group Support
Japanese Cultural Center of Hawaii
The Marine Mammal Center
Maui Feline Foundation
Montclair Presbyterian Church
‘Ohia Productions
Phoenix Symphony
Punahou School
Second Helpings
Self-Help Housing Corporation of Hawaii
Shining Star Foundation
Sonoma County Orchid Society
Special Olympics Hawaii
St. Anthony of Padua Church
St. Perpetua School
Women Helping Women
In The Future

In the third quarter of 2012, A&B and Matson plan to separate into two independent companies. While each will carry on their legacy of community giving, we do anticipate that changes to the current policies and procedures of the Alexander & Baldwin Foundation will occur. As two Hawaii-based companies, however, we are not going far.

While the date of the separation is not known at this time, not-for-profit organizations in Hawaii and the Pacific may continue to seek information and/or submit funding requests to:

**A&B Charitable Giving Program**
c/o Alexander & Baldwin, Inc.
P.O. Box 3440
Honolulu HI 96801-3440
Giving@ABinc.com

And, on the U.S. mainland, charities may continue to seek information and/or submit funding requests to:

**Matson Charitable Giving Program**
c/o Matson Navigation Company
P.O. Box 899
Honolulu, HI 96808
Giving@Matson.com

Upon establishment of the separate charitable giving programs, we will notify the not-for-profit community to ensure continued access. In the meantime, you may still obtain information at:

**www.alexanderbaldwinfoundation.org**
Phone: 808-525-6642
Fax: 808-525-6677
Email: lhowe@abinc.com